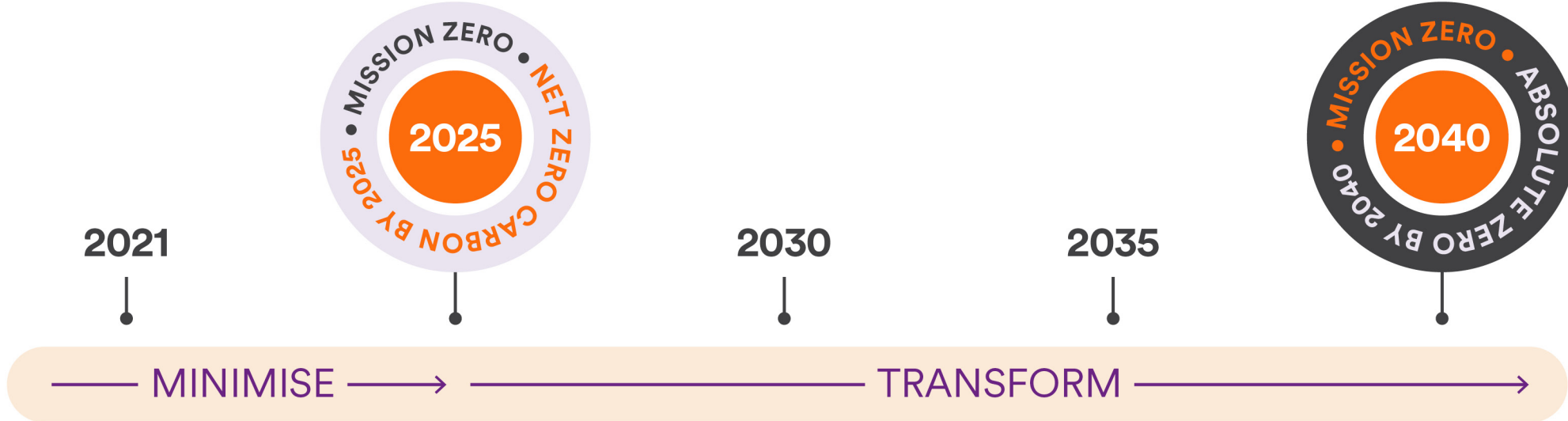


# MISSION ZERO ROADMAP



	INITIATIVES		OUTCOMES
<p><b>Fuels we burn</b> SCOPE 1</p>	Use alternative fuels in and electrify construction activities	2021 - 2030	Zero use of fossil fuels in construction
	Remove reliance on fossil fuels in building services design	2021 - 2025	100% all electric designs for Lendlease developments
	Retrofit assets under management to remove reliance on fossil fuels	2021 - 2040	100% base build fossil fuel free assets
	Minimise and set strategy for zero emissions from refrigerants	2021 - 2040	Zero emissions from refrigerants by 2040
<p><b>Power we consume</b> SCOPE 2</p>	Drive energy efficiency & set energy use intensity targets	2021 - 2030	Achieve energy intensity targets
	Optimise onsite renewable energy generation	2021 - 2030	All developments, assets & off grid sites with onsite renewables
	Optimise energy storage and smart grid analytics	2030 - 2040	All developments, assets & off grid sites with energy storage
	Purchase and / or generate offsite renewable electricity	2021 - 2030	100% renewable electricity purchase or dedicated generation
<p><b>Materials and services we buy</b> SCOPE 3</p>	Collaborate with suppliers & designers to eliminate embodied carbon	2021 - 2040	Lead industry transformation in embodied carbon in materials
	Set annual embodied carbon standard using circular economy principles	2021 - 2040	100% of projects meeting zero embodied carbon design standard
	Request embodied carbon reduction & elimination from suppliers	2030 - 2040	All supplier contracts include zero carbon requirements
	Measure and report scope 3 emissions	2021 - 2025	Publish scope 3 emissions from 2025
<p><b>Tenant emissions</b> SCOPE 3</p>	Work with residents & tenants to purchase renewable electricity	2021 - 2040	100% renewable electricity use by 2030 (tenants) 2040 (residents)
	Progressively remove fossil fuels for tenant & residents in existing assets	2030 - 2040	100% fossil fuel free assets
	Provide onsite renewable electricity & storage to residents & tenants	2021 - 2040	All assets include resident & tenant onsite renewable energy & storage
	Provide electric vehicle charging points at assets under management	2030 - 2040	EV charging available at all assets & developments
	Measure, report and reduce waste	2021 - 2040	Zero emissions from waste to landfill